

Black Country and West Birmingham Joint Commissioning Committee (JCC)

Minutes of Meeting dated 11 July 2019

Members:

Nick Harding (acting Chair), Chair Sandwell and West Birmingham CCG
Helen Hibbs – Accountable Officer, Wolverhampton CCG
Mike Abel, Lay Member, Walsall CCG
Julie Jasper, Lay Member, Sandwell and West Birmingham CCG
Helen Moseley, Lay Member Dudley CCG
Laura Broster, Director of Communications, Dudley CCG
Matt Hartland, Chief Finance and Operating Officer, Dudley CCG
Anand Rishcie, Chair, Walsall CCG
James Green, Chief Finance Office, Sandwell and West Birmingham CCG
Paul Maubach, Accountable Officer, Dudley CCG and Walsall CCG
Ian Sykes GP in Sandwell and Chair elect Sandwell and West Birmingham CCG

In Attendance:

Alastair McIntyre, Portfolio Director, Black Country and West Birmingham STP
Sharon Liggins (for Andy Williams), Chief Operating Officer, Sandwell and West Birmingham CCG
Sharon Sidhu, National Diabetes Prevention Programme lead, Wolverhampton CCG
Jonathan Fellows, Chair, Black Country and West Birmingham STP
Peter McKenzie, Corporate Operations Manager, Wolverhampton CCG
Helen Ward (by phone item 4.4 only), Clinical Workstream lead, Respiratory group
Emma Smith, Governance lead, Dudley CCG

Apologies:

Andy Williams, Accountable Officer, Sandwell and West Birmingham CCG
David Hegarty, Chair, Dudley CCG
Les Trigg, Lay Member Wolverhampton CCG
Peter Price, Lay Member Wolverhampton CCG
Salma Reehana, Chair Wolverhampton CCG
Deborah Rossi, CCG Transition Director

1. INTRODUCTION

- 1.1 Welcome and introductions as above.
- 1.2 Apologies noted as above.
- 1.3 There were no declarations of interest declared.
- 1.4 There minutes of the 13 June 2019 were agreed as an accurate record.
- 1.5 The action log was reviewed and actions confirmed as delivered or others taken within the agenda.
- 1.6 Actions 140; 154 were not due.
- 1.7 Action 151 there was no update and this was rolled forward to next meeting
- 1.8 Actions 140; 143; 152; 155 were on the agenda.

- 1.9 Action 156 a draft of the plan was still being worked on. This would be submitted as draft to NHS E tomorrow 12 July 2019 and feedback received. A final Plan was to be submitted by 2 August 2019. It was agreed that the draft plan would be circulated for information.

Action: Alastair McIntyre

2. CCG TRANSITION BOARD

- 2.1 The Transition Board was due to meet after the Joint Commissioning Committee Meeting.

3. CLINICAL LEADERSHIP GROUP (CLG) UPDATE

- 3.1 An update on the June CLG meeting noting that meeting had discussed; the West Midlands Stroke Review, work on Sustainable Services, medicines management, Maternity, actions plans were in place for the evidence in the 'Bronze WSOA' packs, the challenges in improving cancer performance. The meeting had received a draft proposal about the creation of a Black Country Academy and that the System has been successful in bidding (as one of 7 national sites) as a frailty collaborative.
- 3.2 JCC also noted that there was to be a CLG progress stocktake at next meeting.
- 3.3 JCC noted that there has been 3 expressions of interest from staff to be released at cost to their employer from black country providers and interviews were to be held on 22 July 2019. It was hoped that there would be some positive outcome and this would give some management support to CLG priority work streams.

4. PERFORMANCE AND TRANSFORMATION

- 4.1 The JCC requested more time to discuss performance on UEC and Cancer and in particular what could be done to improve performance in both these areas.
- 4.1.1 The Committee gave consideration to performance across the system, in particular the challenges faced in the areas of Cancer and Urgent Care. The main issues for performance in cancer are breast cancer 2 week waits, where at Royal Wolverhampton people were not being seen in a timely way. The committee were pleased to hear that a robust plan is now in place to address this and recognised the psychological impact of waiting for such a diagnosis. There is now ongoing, timely communication to GPs to share the waiting time information from providers. This will be used to encourage shared decision making and enable patient choice. It is hoped that this will see a movement of referrals from Royal Wolverhampton Trust to Walsall and Dudley. This could impact on the waiting times at Walsall and Dudley but this will be closely monitored. Royal Wolverhampton Trust have now also recruited to one of the posts that they had vacant which should impact on their ability to see more patients and ease the waiting times further. This level of collaboration by our acute providers is positive. Diane Wake, STP Cancer lead is looking to establish a Black Country Cancer Board to look at the other system issues relating to this key area.
- 4.1.2 For urgent and emergency care, there has been a moderate improvement in achievement of the 4hr standard. Across the Black Country we are currently at 82% (April 19) against a target of 95%. The committee were concerned about the fatigue in the system and the momentum required to make a real improvement shift in this area, particularly with a continued increase in the number of people going into our ED departments. This is a complex issue, however we can see that change is possible, as demonstrated by the improvements to ambulance conveyances by WMAS. The Committee agreed that work to reach agreement on the fundamental root causes is required before we can mobilise the

system into response mode. In the Urgent and Emergency Care Plan being written for the STP we are identifying areas of best practice which need to be spread across the system.

- 4.1.3 JCC Noted the paper on Cancer and the system support agreement reached to support recovery at RWT. It was noted that RWT had recruited one interventional radiologist.
- 4.1.4 GPs were being given daily information to enable them to make appropriate decisions with their patients about referrals taking into account accurate waiting times for treatment. Patient choice has been a key factor in the recovery plan and whilst challenging, there was now a plan for improvement and the BCWB system was seeing improved performance already. There was however a long way to go to recovery to the constitutional standard.

Actions: Alastair McIntyre to talk to Andy Williams/Rachel Ellis about establishing a BCWB UEC Board– to review provide System oversight and understand root cause of performance and enable sharing of solutions/best practice and ensure robust approach to flu planning.

4.2 Specialised Commissioning

- 4.2.1 JCC noted that NHS Midlands is establishing a collaborative specialist commissioning forum. This will meet bi monthly. Alison Tonge, Director of Commissioning has also written to the STP to offer a rep from the Commissioning Directorate to attend STO board. The STP will take up that offer.
- 4.2.2 NHS Midlands is also developing a Regional Services Strategy for the whole portfolio.
- 4.2.3 The work on specialised commissioning continues, with consideration of delegation of budgets to Integrated Care Systems, when they are up and running, is being considered. These are likely to be services that are stable and not contentious and areas such as specialist renal and cardiac care. There will be a full national process on this but the JCC are keeping a watch on it and are engaged to influence where we can.

Action: CAMHS T4 update next time under Mental Health update.

Action: To keep Spec Comm as a standing item on the agenda.

4.3 CCG Policy Harmonisation Group

- 4.3.1 Sharon Sidhu presented a paper updating the group on the work underway to harmonise policies for PoLV across four CCGs and the challenges where there were cross boundary issues for Staffordshire and Birmingham
- 4.3.2 JCC noted that the group was established last year with the aim of trying to bring more consistency to policy positions, this was requested by providers who were struggling with these differences. The Group is also looking at how we align to neighbouring areas such as Birmingham and Solihull (BSOL). JCC recognised the excellent process in BSOL and that the Black Country policy group is trying to manage a number of factors, not least the national work to establish policies for evidence based interventions. There has been some difference in the adoption of these policies and with more guidance to come from a national perspective. The JCC was keen to agree a process for these to be accepted or otherwise. There was agreement to stop any further local policy development until we have clear indication of what will feature in the national developments.
- 4.3.3 The Committee agreed that the Black Country Policy Group should have more robust clinical engagement and representation and we agreed that a proposal will be submitted to our

Governing Bodies to recommend that we adopt as a key principle, a policy position where we seek to harmonise these policies across the Black Country and West Birmingham.

Action: Sharon Sidhu to draft proposal for submission to each CCG Governing Body to recommend as a key principle policy position, that we seek to harmonise these policies across the Black Country and West Birmingham.

Action: Agreed that BCWB would join the existing SWB and BSOL group and look to greater involvement of Clinicians

4.4 Respiratory Black Country STP Group Queries (Helen Ward - Chair of the Black Country and West Birmingham Respiratory Group dialled on)

4.4.1 The JCC Received a paper seeking system working to improve delivery of:

- STP coordination of training as better value than dispersed model pilot to standardise COPD guidance and inhaler training was successful but need funding to roll out prior to winter across the STP request to upskill 500 staff at scale and pace in breathlessness management Clinical leadership and coordination of respiratory training across the STP to deliver.

4.4.2 Helen was thanked for the paper, this was clearly something that will produce better outcomes for patients and was in line with expectations of the Long Term Plan and as such was an area we should prioritise for prevention.

Action: A revised paper to each CCG's Governing Body to seek investment. James Green/Matt Hartland to support and paper to go to next CCG Governing Bodies for approval.

4.5 **Place Based Commissioning Update – Sandwell and West Birmingham**

4.5.1 Sharon Liggins updated the group that the two alliances in Sandwell and also West Birmingham are undertaking work on identifying priorities and will take to GB in September in members, governance etc.

5. **FORMALLY DELGATED AREAS**

5.1 **Transforming Care Partnership**

5.1.1 Review of governance structure to be fit for future through to April 2020. TCP is Intensive support and forensic teams with each place responsible for community support decision on community beds to be made at TCP board next week and fuller report to GBs in due course bid for £500k non recurrent Transformation funding – comes with caveats and contingent on delivery of trajectory.

5.2 **Mental Health**

5.2.1 Updates to be given BiMonthly going forward.

6. **RISK REGISTER**

6.1 Peter McKenzie – no copy of Risk Register this month – need to add in risks around spec comm. Needs further development in context of role of committee going forward under one Accountable Officer.

7. FEEDBACK FROM GOVERNING BODIES

7.1 No update was given.

8. UPDATE FROM STP

8.1

- Online self-assessment tool will give baseline for development support to rewash ICS coronation before 31 March 2021.
- Wolverhampton and Walsall HT set up group to look at Clinical and back office collaboration.
- 5 year STP plan being developed.
- 4 large capital schemes - £79m granted – may not now be sufficient to support all 4 and Walsall ED configuration is crucial to MMH case and build time is tight to support effective MMH opening.
- Request to all provides to reduce capital spend in year. – Directors of Finance trying to reach agreement – very difficult decisions and need agreement by Monday.

9. ITEMS FOR INFORMATION

8.1 No items to discuss under this agenda item .

10. SUMMARY OF ACTIONS AND ANY OTHER BUSINESS

10.1 Chair of August JCC

10.1.1 It was confirmed that Ian Sykes will be chairing the JCC in absence of Dr Salma Reehana.

11. DATE OF NEXT MEETING

Thursday 8 August 2019, 09:00-10:30, Board Room, Walsall CCG, Jubilee House, Bloxwich Lane, Walsall, WS2 7JL

JCC Action Log

No.	Date	Action	Lead	Deadline	Status Update
140	14 th Mar 2019	CCGs to meet and discuss the models under consideration in the four places and look at how these build to a sustainable ICS and ensure sustainability when trying to establish acute collaboration.	Alastair McIntyre Matthew Hartland	31 st May 2019	14/06/2019 – Revised deadline to 31 st August 2019
151	13 th June 2019	A paper to be developed for the Governing Bodies regarding the recommendations from the Subacromial Decompression paper for the process to be approved, including funding for continuing support from Arden and GEM CSU, and to consider whether to delegate authority to approve policies on these procedures to the JCC.	Dr Salma Reehana	11 th July 2019	Action Closed
152	13 th June 2019	The STP/CCG Policy Group to develop a paper on what process they are doing and cross boundary decision making, for	STP/CCG Policy Group	11 th July 2019	On agenda

No.	Date	Action	Lead	Deadline	Status Update
		example with Birmingham and Solihull STP.			
153	13 th June 2019	The STP/CCG Policy Group to develop scenario work in regards to Policies of Limited Clinical Value.	STP/CCG Policy Group	11 th July 2019	On agenda
154	13 th June 2019	Dr Helen Hibbs to review the current data available on Transforming Care Partnership to review whether an understanding of, the full cohort of patients, what services are interacting with one another, the health outcomes status of the patients, what patients are accessing the service out of area, and those that are changing their GPs to access the service, can be gained.	Dr Helen Hibbs	8 th August 2019	
155	13 th June 2019	A detailed discussion on Performance and Assurance, with a focus on Urgent and Emergency Care and Cancer, to occur at the July JCC.	Alastair McIntyre	11 th July 2019	On agenda
156	13 th June 2019	The Urgent and Emergency Care Transformation Plan that is being submitted on 05 July 2019 to be presented at the July JCC.	Alastair McIntyre	11 th July 2019	A draft of the plan was still being worked on. This would be submitted as draft to NHS E tomorrow 12 th July and feedback received. A final Plan was to be submitted by 2 nd August. It was agreed that the draft plan would be circulated for information.
157	11 July 2019	Alastair McIntyre to talk to Andy Williams/Rachel Ellis about establishing a BCWB UEC Board– to review provide System oversight and understand root cause of performance and enable sharing of solutions/best practice and ensure robust approach to flu planning.	Alastair McIntyre	8 August 2019	
158	11 July 2019	CAMHS T4 update next time under Mental Health update.	Steven Marshall	8 August 2019	
159	11 July 2019	To keep Spec Comm as standing item on the agenda.	Admin	8 August 2019	Completed and closed
160	11 July 2019	Sharon Sidhu to draft proposal for submission to each CCG Governing Body to recommend as a key principle policy	Sharon Sidhu	8 August 2019	Update to be given after AO appointment

No.	Date	Action	Lead	Deadline	Status Update
		position, that we seek to harmonise these policies across the Black Country and West Birmingham.			on 25 September 2019
161	11 July 2019	Agreed that BCWB would join the existing SWB and BSOL group and look to greater involvement of Clinicians.	Sharon Sidhu	8 August 2019	Update to be given after AO appointment on 25 September 2019
162	11 July 2019	A revised paper to each CCG GBs to seek investment and for approval.	James Green/Matt Hartland	8 August 2019	